SAMPLE - generated by Bebaak from the Bebaak demo company (illustrative data; no real company, customer or person).

Board pack November 2026 (demo)

Bebaak Demo Traders Pvt Ltd · November 2026 · figures generated 2026-11-04 01:37 · status Draft

Profit and loss

	This month	Last month	Change
Revenue	₹345,148	₹852,250	-₹507,102
Cost of goods	₹52,490	₹561,700	-₹509,210
Gross profit	₹292,658	₹290,550	₹2,108
Operating costs	₹35,563	₹199,000	-₹163,437
EBITDA	₹257,095	₹91,550	₹165,545
Net profit	₹257,095	₹91,550	₹165,545

Budgeted operating cost for the month: ₹205,800

Balance sheet (month end)

Assets	Liabilities	Equity + retained profit
₹2,079,744	**₹551,949**	**₹1,527,795**

Cash and working capital

Cash	Receivables	Payables	Cash cycle	Current ratio
₹1,107,264	**₹877,970**	**₹548,800**	**4.0 days**	**3.77**

KPI alerts

- Top customer share %: 24.8 vs target 35.0 — **On track**
- Cash balance: 1107264.0 vs target 500000.0 — **On track**
- DSO (days): 39.0 vs target 35.0 — **Alert**
- EBITDA %: 74.5 vs target 12.0 — **On track**
- Gross margin %: 84.8 vs target 30.0 — **On track**

Top receivables

Customer	Outstanding	Days overdue
Sunrise Franchise LLP (Demo)	₹233,265	12
Ravi Stores (Demo)	₹232,088	53
Mehta Distributors (Demo)	₹222,800	45
Green Leaf Caterers (Demo)	₹117,100	16
Sharma Kirana Mart (Demo)	₹52,200	24
Mehta Fabrics (Demo)	₹17,700	26
Sharma Distributors (Demo)	₹2,404	26
Bebaak Demo Buyer (Demo)	₹413	26

Working capital

Debtor days	Stock days	Creditor days	Cash cycle	Drawing power
39.0	**7.0**	**42.0**	**4.0 days**	**₹48,864**

Stock ₹94,510 costs about ₹11,071 a year to carry at 12.0%; overdue receivables ₹863,305. Ten fewer debtor days would free ₹227,350. MSME dues over 45 days: ₹0.

Area	Risk	Level
Suppliers	Gupta Wholesale (Demo) supplies 54% of purchases — single-supplier dependence	medium
Stock	10 selling item(s) out of stock: Sugar 50 kg, Refined Sunflower Oil 15 L, Basmati Rice 25 kg	medium
Stock	₹11,800 of stock has not sold for 90+ days	medium
Tax	TDS deposit due on 2026-11-07	medium
Tax	GSTR-1 due on 2026-11-11	medium
Stock	4 item(s) with more than 6 months of stock	low

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Compliance — due soon or overdue

Item	Due	State
MSME-1 (Oct–Mar dues)	2026-04-30	Overdue
DIR-3 KYC — Anil Kapoor	2026-09-30	Overdue
DIR-3 KYC — Priya Nair	2026-09-30	Overdue
DIR-3 KYC — Sunil Mehra	2026-09-30	Overdue
ADT-1 (auditor appointment)	2026-10-11	Overdue
AOC-4 (financial statements)	2026-10-26	Overdue
Sign minutes — AGM	2026-10-26	Overdue
PAS-3	2026-10-29	Overdue
MSME-1 (Apr–Sep dues)	2026-10-31	Overdue
CHG-1	2026-11-21	Due soon
MGT-7 / 7A (annual return)	2026-11-25	Due soon
Board meeting (120-day gap)	2026-11-27	Due soon
Share certificate — Angel Fund I (sample)	2026-12-14	Due soon

Management commentary

Sales are steady; margins held. Two large customers are slow to pay — see the risk register.

Action items

Action	Owner	Due	Status
None			

Prepared with Bebaak Board from the company's own books. Unaudited management information.

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